

Independent Reviewing Officer Annual Report 2025-2026

“We are your IROS and our role is to make sure your voice is heard and that the plans that are made for you are supporting you now and into the future.”



At a glance

 **761**

children and young people were in care on 31 March 2026.

 **2,203**

review meetings were held during the year.

 **98.4%**

of review meetings happened on time.

 **93%**

of children aged 4+ shared their views in their review.

 **96%**

of children had a permanence plan agreed.

 **431**

quality alerts helped us speak up and celebrate good practice.

Health and learning

88.9% health checks on time

86.2% dental checks

2,143 Personal Education Plans completed

Our focus for 2026-2027

-  More ways for you to share your views, including the My Review booklet
-  Increasing our input to young people in more short-term placements
-  Stable long-term plans, homes and relationships
-  Making sure you have the right health and dental support
-  Workers who support you focusing on your family, friends, and sense of belonging
-  Supporting you to speak up if things need to improve

Our Promise: We will listen to you, make sure your voice is heard, and help you feel safe, supported and cared for.

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